



# UNIVERSITY *of the* SOUTHERN CARIBBEAN

Royal Road, Maracas, St. Joseph, Trinidad

## Main Campus Graduate Tuition & Non-Tuition Fees

- Please note that ALL fees are quoted in TTD. The exchange rate is \$6.70 TTD: \$1:00 USD.
- Both fees and exchange rates are subject to change without prior notification.
- All students are required to pay health insurance.
- The caution deposit fee is charged once, in the semester that the student begins classes and is admitted in the dormitory.

<b>M.S. NATIONAL SECURITY &amp; INTELLIGENCE STUDIES</b>						
This programme is NOT GATE funded		OTHER FEES (per year)				
		Semester 1	Semester 2	Semester 3	REGISTRATION/GENERAL FEE (\$1,500.00 x 4 semesters)	
<b>Health Insurance</b>					General/Registration Fee (year 1)	<b>\$4,500.00</b>
Single		\$300.00	\$300.00	\$225.00	General/Registration Fee (year 2)	<b>\$1,500.00</b>
Family		\$600.00	\$600.00	\$450.00	<b>TOTAL COST GENERAL FEE</b>	<b>\$6,000.00</b>
(August rate (single))				\$75.00		
(August rate (family))				\$150.00		
<b>Residence Halls</b>					<b>TUITON COST (42 credits x \$1,800.00)</b>	
Women's Residence Hall (with two-meal plan)		\$10,000.00	\$10,000.00	\$5,000.00	Tuition cost (year 1)	<b>\$57,600.00</b>
					Tuition cost (year 2)	<b>\$18,000.00</b>
Men's Residence Hall (with two-meal plan)		\$10,000.00	\$10,000.00	\$5,000.00	<b>TOTAL COST TUITON</b>	<b>\$75,600.00</b>
<b>Cafeteria (additional meal)</b>		<b>\$3,000.00</b>	<b>\$3,000.00</b>	<b>\$1,440.00</b>	<b>OVERAL PROGAM COST</b>	<b>\$81,600.00</b>
Marriage Complex		\$12,000.00	\$12,000.00	\$12,000.00		
(caution deposit fee for Marriage Complex)		\$3,000.00	\$3,000.00	\$3,000.00		
<b>Other Fees</b>						
Caution Deposit Fee		\$640.00	\$640.00	\$640.00		
Late Registration Processing Fee		\$384.00	\$384.00	\$384.00		
Incomplete Fee (per course)		\$200.00	\$200.00	\$200.00		
Gym Fee (optional)		\$150.00	\$150.00	\$120.00		

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HERE ARE OUR ACCESSIBLE PAYMENT OPTIONS FOR YOUR CONVENIENCE

- 1) Payments must be made to: **University of the Southern Caribbean**
- 2) Payments can be made via SCOTIA Bank Guyana Account Number: 48015
- 3) Personal cheques and third party cheques are not accepted.
- 4) Payments of up to \$500.00 (cash) can be made at the Cashier's Station, Finance Division, Administration Building. Cash payments of more than \$500.00 must be made at the local banks listed below.
- 5) **Online payment facility is available on AEORION using your Visa credit card, payment must be made in TT dollars.**
- 6) Students who will be making their payments at the Cashier in the Administration Building must take a number and be seated. When your number is called, you will then proceed to the Cashier.
- 7) Payments of full amounts for tuition, general and other fees can be made at the Banks listed below or at the Cashier's Station, Finance Division, Administration Building, using your LINX, Debit Card, Credit Card, Certified Cheques, bank drafts, or international money order ONLY. **When paying at the banks, please provide the Bank Teller with your Name and USC I.D. number to place on the transaction.**
- 8) If paying in TT Dollars, payment should be made at the RBC Bank Account Number: 1000-810-705-3657-6.
- 9) If paying in US Dollars, payment should be made at RBC Bank Account Number: 1000-180-103-1657-3.
- 10) If paying via Wire Transfer, please note the Wire Transfer information that is carefully itemized for easy reference:

#### **USD DOLLAR TRANSACTION**

RBC Royal Bank, Eastern Main Road, St Augustine, Trinidad, W. I. Swift Code –RBTTTTPX. Bank of New York, 48 Wall Street, NY, NY, USA. ABA# 021-000-018 to credit A/C # 890-0016-329 in the name of RBC Bank T&T Ltd. For further credit to A/C # 1000 180 103 16573 in the name of University of the Southern Caribbean.

#### **UK POUND/STERLING TRANSACTION**

RBC Royal Bank, Eastern Main Road, St Augustine, Trinidad, W. I. Swift Code –RBTTTTPX. National Westminster Bank PLC, Devonshire Square, London, EC2M 4XB, GB. Swift Code-NWBKGB2L in the name of RBC Bank T&T Ltd. For further credit to A/C # 1000 180 103 16573 in the name of University of the Southern Caribbean.

#### **EURO TRANSACTION – through BELGIUM**

RBC Royal Bank, Eastern Main Road, St Augustine, Trinidad, W. I. Swift Code –RBTTTTPX. ING Belgium NZ/SA Marnix Building, 1050 Brussels Belgium. Swift Code-BBRUBEBB010 in the name of RBC Bank T&T Ltd. For further credit to A/C # 1000 180 103 16573 in the name of University of the Southern Caribbean.

#### **EURO TRANSACTION – through GERMANY**

RBC Royal Bank, Eastern Main Road, St Augustine, Trinidad, W. I. Swift Code –RBTTTTPX. Deutsche Bank AG, 60262 Frankfurt AM Main, Germany. Swift Code-DEUTDEFF in the name of RBC Bank T&T Ltd. For further credit to A/C # 1000 180 103 16573 in the name of University of the Southern Caribbean.

***Payments made at the cashier are automatically entered into the student's account; however you must ensure that you receive a receipt from the university cashier for your records.***

#### **Students' Exchange Rate**

The University of the Southern Caribbean wishes to advise all its students that in light of the continued depreciation of the TT dollar vis à vis the US dollar, effective July 1, 2017 the exchange rate applicable for all transactions has been adjusted from TT\$6.40 to TT\$6.70 to the USD. Both fees and exchange rates are subject to change without prior notification.

***Student Finance Department  
studentfinance@usc.edu.tt  
1-868-662-2241/2, Ext. 1225***

# **UNIVERSITY OF THE SOUTHERN CARIBBEAN**

## **M.S. IN NATIONAL SECURITY AND INTELLIGENCE STUDIES**

### **INTRODUCTION**

The University of the Southern Caribbean, Royal Road, Maracas, St. Joseph, Trinidad and Tobago is now offering a forty-two credit **(42)**, four semester Master's Degree program in National Security and Intelligence Studies. The program consists of a number of core and specialized courses, workshops, seminars, and a research project. It is the only program of its kind in the Commonwealth Caribbean; one that emphasizes the role and function of Intelligence in National Security and the legal and psycho-sociological aspects of crime and criminal behavior.

### **Philosophy**

This program is targeted to meet the professional needs of persons engaged in intelligence, security, police management, forensic and cyber-crime investigations. Courses will be delivered by highly qualified instructors and will be conducted in seminar style, using problem-based teaching approaches.

### **Objectives**

- To raise the competence level and knowledge base of Caribbean professionals who are engaged in security and intelligence related work.
  
- To prepare students for careers in the security and /or intelligence fields with various think tanks or agencies such as the Strategic Services Agency in Trinidad and Tobago by providing the necessary educational foundation.
  
- To help professionals gain advanced knowledge and skills in preventing and responding to natural and man-made emergencies.
  
- To teach students of National Security and Intelligence Studies, the foundations of policy making and the factors that shape enacted policy.
  
- To address a wide range of challenging intellectual questions, as well as the policy and ethical dilemmas that arise when state and non-state actors seek to resolve threats ranging from traditional interstate conflict to diverse contemporary issues such as terrorism, organized crime, and security and vulnerability associated with technological and cyberspace advancements.
  
- To highlight the methods and products (linked to intelligence gathering and analysis, diplomacy and strategic communications) used by states, as well as the international political and economic/business communities to advance their security.
  
- To fill a gap in Security and Intelligence Studies in the Caribbean Region.

### **Prerequisite**

To be eligible for acceptance into this M. S. Degree program, prospective applicants must satisfy the Entry requirements for USC's Post Graduate Master's program.

Hence the following shall be eligible for entry into the Program:

- i. Persons holding a Bachelor's degree from an approved/recognized university with a B<sup>+</sup> average or Upper Second Class honors or an equivalent GPA
- ii. Persons holding a Bachelor's degree with a lower than B<sup>+</sup> average but with compensating experience in the field of national security, intelligence, and criminal justice (3 – 5 years) and/or additional qualifications like diploma or certificate in National Security and Intelligence Studies.
- iii. Work professionals in the field of national security, intelligence, and criminal justice (mid and senior level individuals) who do not have an advanced degree but has at least 5 – 10 years of experience.

### **Admission Procedures**

- \* Application for admission should be sent to: Office of Admissions, Graduate Studies: , University of the Southern Caribbean, Maracas, Trinidad, W.I.
- \* All applicants must have completed an undergraduate degree from a recognized institution and /or fulfill the prerequisites required. An official transcript from that institution must be submitted directly to the Office of Admissions.
- \* Graduate Program applicants must submit the following documents for evaluation:
  - i. Application with non-refundable fee (US \$50. or TT equivalent)
  - ii. Two (2) completed Reference Forms
  - iii. Statement of Purpose (150 words) in a clear and articulate scholarly manner.
  - iv. Certified photocopy of Bachelor's Degree and other Certificates and Diplomas.
  - v. Two (2) recent passport size photographs.

### **Matriculation Requirement**

Applicants should have earned a Bachelor's degree from a creditable institution with a "B" grade average or better. If this requirement is not met, provisional admission may be granted. Regular admission may be obtained after the student has maintained a 3.0 GPA for 15 credits.

### **Schedule and Continuity Requirements**

Students who wish to complete their program with the time stipulated **must** enter the program and follow the recommended sequence of courses. They **must** also take the recommended number of credits. The M.S. in National Security and Intelligence Studies program begins in September of each year.

The M. S. Degree requires that all students:

- \* Maintain a "B" grade average or better throughout their study.

\* Repeat courses in which they earn grades, which are below “B-”. A GPA below 3.0 will result in automatic placement on probation. A letter of warning will be issued in such an instance.

\* If a GPA of 3.0 is not reinstated during the next session or set of courses, the student will be informed by letter of not meeting program standards, and will not be allowed to continue in the M.S. National Security Program.

### **Emphasis**

The Program (M.S.) offers three (3) emphases:

**Concentration A: National and International Security**

**Concentration B: Intelligence Analysis and Management**

**Concentration C: Terrorism and Counterterrorism Studies.**

Students can choose electives that will enable them to explore those topics in greater details.

### **Accreditation**

The M.S. National Security and Intelligence Studies degree is designed to meet the criteria for accreditation established by the Adventist Accreditation Association (AAA) and the Accreditation Council of Trinidad and Tobago (ACTT)

### **Cost of Program**

The cost of this program is TT \$81,600 for the entire program, which should run for 4 Semesters.

## M.S in National Security and Intelligence Services

### CORE (33 Credits) 33

1.	NSIS521	Seminar in Security Studies	3
2.	NSIS531	Seminar in Intelligence Studies	3
3.	NSIS561	Research Methodology I	3
4.	NSIS562	Research Methodology II	2
5.	NSIS522	National and Regional Security	3
6.	NSIS532	Intelligence Operations and Intelligence Organizations	3
7.	NSIS541	Seminar in Terrorism and Political Violence	3
8.	NSIS551	Seminar in Protecting Critical Infrastructure-Policies & Processes	3
9.	NSIS571	Spanish Workshop I	1
10.	NSIS671	Spanish Workshop II (Reading and Translation)	1
11.	NSIS572	Distinguished Seminar I (Topics in National Security & Intelligence Studies)	1
12.	NSIS672	Distinguished Seminar II (Topics in National Security & Intelligence Studies)	1
13.	NSIS695	Master's Thesis	6

### CONCENTRATIONS (9 Credits) 9

#### National and International Security

1.	NSIS623	International Security in a Changing World	3
2.	NSIS624	National Security and Intelligence Challenges	3
3.	NSIS625	Current Security Issues in the Caribbean	3

#### Intelligence Analysis and Management

1.	NSIS633	Improving Intelligence Analysis through Critical Thinking	3
2.	NSIS662	Structured Analytic Techniques and Case	3
3.	NSIS663	Intelligence Analysis and National Security	3

#### Terrorism and Counterterrorism Studies

1.	NSIS642	Seminar in the History of Ancient and Modern Terrorism	3
2.	NSIS643	Suicide and Religious Terrorism	3
3.	NSIS644	Counterterrorism Strategies and Policy	3

**CURRICULUM STRUCTURE OVERVIEW**

**A. Core Curriculum Courses**

<b>COURSE CODE</b>	<b>COURSE TITLE</b>	<b>CREDITS</b>	<b>COURSE DESCRIPTION</b>
NSIS521	Seminar in Security Studies	3	This is a foundation course in Security Studies. It examines the concept of “security” and introduces students to the vast literature on the subject. Moreover, the course will explore “security” and its multiple dimensions under the three major paradigmatic frameworks of realism, pluralism, and structuralism. In this way, students will have a good theoretical grounding in the subject and be capable of undertaking rigorous analysis. The course will be taught in a seminar format consisting of lectures by the convener and student presentations.
NSIS531	Seminar in Intelligence Studies	3	This course provides an introduction to the exciting field of Intelligence and its role in national security. It examines in a methodical way the various elements of the Intelligence Cycle, how each one dovetails into the other, and the relationship between the Intelligence analyst and the policy maker. Students will be exposed to the literature of this burgeoning field of enquiry, and will examine the role of covert action as a policy option and the moral implications of Intelligence practices. The course will be delivered through lectures and students-group presentations.
NSIS561	Research Methodology I	3	In this course, students will be exposed to both the philosophical and quantitative aspects of research methods. Emphasis will be placed on data acquisition, validation, analysis, and reporting. Students will also be exposed to qualitative methodology and writing styles.
NSIS562	Research Methodology II	2	In this course, students will learn the techniques of writing a good research proposal. This proposal will be developed into thesis/research project in the final semester of this programme.
NSIS522	National and	3	This course builds on the Seminar in Security

	Regional Security		Studies and focuses on Trinidad and Tobago and the Caribbean/Latin American Region. It examines the various threats to the security of the region and the arrangements that are in place to deal with them. Students will also analyze the national security of Trinidad and Tobago, its domestic threats and vulnerabilities and the changing nature of the external environment. In their presentations, students will be expected to make appropriate linkages to concepts and findings gleaned from previous courses.
NSIS532	Intelligence Operations and Intelligence Organizations	3	This course traces the modern development of Intelligence operations and their application going back to World War II. It examines this intellectual history through the establishment and functioning of various Intelligence organizations such as the CIA, KGB, Mossad, and MI6, and explores the evolutionary development of this history through the ebb and flow of Cold War politics. Students will be exposed to this vast literature, particularly to the different spy agencies, their structure and role in Intelligence operations. They will be required to apply lessons learned from this operational history to national security decision making, planning and management.
NSIS541	Seminar in Terrorism and Political Violence	3	This course examines all aspects of domestic, international, and transnational terrorism with a particular focus on its roots; the history of terrorism; motivations that drive terrorist behavior and the psychology behind group dynamics; insurgency within the context of asymmetric warfare; and concepts of fundamentalism and religious extremism. Students will be required to apply lessons learned to national security decision making, planning and management.
NSIS551	Seminar in Protecting Critical Infrastructure –	3	This course introduces the concepts of risk assessment and vulnerability analysis of critical infrastructures such as electricity, water,



	Policies and Processes		agriculture, and telecommunication, for prioritizing and allocating resources, and discusses policies and processes for protecting critical infrastructure.
NSIS571	Spanish Workshop I	1	The main objectives of the Spanish workshops are to provide students with basic knowledge to read and translate security and intelligence documents written in Spanish, and communicate with Spanish speaking personnel.
NSIS671	Spanish Workshop II (Reading and Translation)	1	This course focuses on the advanced levels of reading and translation of security and intelligence documents written in Spanish and communicates with Spanish speaking personnel.
NSIS572	Distinguished Seminar I (Topics in National Security and Intelligence Studies)	1	These lectures are intended to increase the learning experiences of students and enhance the eminence of the program.
NSIS672	Distinguished Seminar II (Topics in National Security and Intelligence Studies)	1	These lectures are intended to increase the learning experiences of students and enhance the eminence of the program.
NSIS695	Masters' Thesis/Research Project	6	Students develop a thesis/research project under the guidance of a supervisor. Students will be required to conduct research and write an acceptable Paper between 30,000 to 40,000 words. Students will have the opportunity to explore and apply concepts and theories gained in the courses in national security decision making, intelligence analysis, planning and management. A separate instructional sheet to include research expectations, format and style will be given to each student prior to this undertaking.

**B. Concentration Courses**

**Concentration A: National And International Security**

NSIS623	International Security in a Changing World	3	This course surveys major regional and international security problems in the modern world. Topics will include the political and technical issues involved in arms control, nuclear deterrence, the military and political legacies of
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			the Cold War, challenges to regional security, armed conflicts, proliferation of advanced weapons capabilities, ethnic conflicts, and asymmetric warfare. This course will also prepare students to conduct strategic assessments of selected organizations, regions, and states on the international stage. Students will have the opportunity to explore and apply concepts and theories gained in this course to national security decision making, planning and management.
NSIS624	National Security and Intelligence Challenges	3	Students will survey the security literature of the Caribbean, examining and analyzing both domestic and external threats facing the region before concentrating on Trinidad and Tobago. They will explore the security challenges and threats that Trinidad and Tobago faces, and then develop measures and policies to meet these challenges and threats. Particular attention will be paid to Islamic groups and their external links, gang warfare, narco-terrorism and money laundering, infrastructural vulnerabilities, and international developments. Students will have the opportunity to explore and apply concepts and theories gained in this course to national security decision making, planning and management.
NSIS625	Current Security Issues in the Caribbean	3	Students will survey the security literature of the Caribbean, examining and analyzing both domestic and external threats facing the region before concentrating on Trinidad and Tobago. They will explore the security challenges and threats that Trinidad and Tobago faces, and then develop measures and policies to meet these challenges and threats. Particular attention will be paid to Islamic groups and their external links, gang warfare, narco-terrorism and money laundering, infrastructural vulnerabilities, and international developments. Students will have the opportunity to explore and apply concepts and theories gained in this course to national security decision making, planning and

			management.
<b>Concentration B: Intelligence Analysis and Management</b>			
NSIS633	Improving Intelligence Analysis Through Critical Thinking	3	In this course, students will examine the analytic functions of the intelligence process through the lens of critical thinking. Analysts and analysts alone create intelligence. Through the application of critical thinking, the intelligence product can be vastly improved.
NSIS662	Structured Analytic Techniques and Case	3	<p>In this course, students will learn techniques for producing more reliable and accurate intelligence that will improve the outcomes of their customers' decisions relating to state, local, or national interests, including law enforcement cases. They will learn how to better understand the intentions and capabilities of adversaries—including criminals, terrorists, and foreign governments; deal with complex, incomplete, and ambiguous information; recognize cognitive biases and their causes and learn to how to overcome these biases; and demonstrate the soundness of their analysis by taking advantage of the analytic transparency provided by structured analytic techniques.</p> <p>They will also learn to conduct more creative and comprehensive analysis and examine alternative outcomes; identify key assumptions, uncertainties, intelligence gaps, and potential changes that would alter key assessments and predictions; and identify alternative hypotheses and challenging established viewpoints. This course introduces the concepts of risk assessment and vulnerability analysis of critical infrastructures such as electricity, water, agriculture, and telecommunication, for prioritizing and allocating resources, and discusses policies and processes for protecting critical infrastructure.</p>
NSIS663	Intelligence Analysis and National	3	This course focuses on the perennial problems confronting intelligence analysis such as

	Security		deception, surprise, and uncertainty under the larger national security framework. A substantial portion of what intelligence analysts do is reducing uncertainty. In other words, reducing uncertainty takes many forms and involves many types of analysis. It strives to enhance understanding of what is known, what remains unknown, what is happening, where events seem to be headed, what is driving them, and what might change the trajectory of developments. Participants will be exposed to the rich literature of this area of intelligence studies as they grapple with the psychological issue of mindsets.
<b>Concentration C: Terrorism and Counterterrorism Studies</b>			
NSIS642	Seminar in the History of Ancient and Modern Terrorism	3	This course module traces the history of terrorism from early times to its present manifestation. Emphasis will be placed on the modern period, using the Wave concept to examine each of the four phases beginning with Anarchist Wave of the late 19th century.
NSIS643	Suicide and Religious Terrorism	3	This course examines the phenomenon of suicide terrorism, its causes and motivations. Students will also have an opportunity to study in depth the religious motivations for terrorism, paying particular attention to Political Islam
NSIS644	Counterterrorism Strategies and Policy	3	This course focuses on the causes of terrorism and the measures that states adopt to fight terrorism. Students will become familiar with a range of terrorist organizations, their goals and their strategies, as well as a variety of counterterrorism strategies adopted by states. The course explores both the causes and consequences of terrorism, and the policy tools that states and non-state actors adopt as countermeasures. Students will gain experience in assessing and evaluating counterterrorism strategy, from a policy perspective, and will be asked to write a policy brief as part of the course work.